

## **BOB PRITCHETT**

President and CEO of Logos Research Systems, Inc.

A PDF COMPANION TO THE AUDIOBOOK

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Published in Nashville, Tennessee, by Thomas Nelson, Inc.

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Pritchett, Bob, 1971-

Fire someone today / Bob Pritchett.

p. cm.

Includes bibliographical references.

ISBN 0-7852-1262-0 (pbk.)

1. Small business—Management. 2. Executive ability. 3. Leadership. I. Title.

HD62.7.P745 2006

658.02'2—dc22 2005030055

Printed in the United States of America 06 07 08 09 10 RRD 5 4 3 2 1



## Quality, Price, Service— **Prioritize**

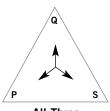




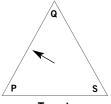
Strong Momentum



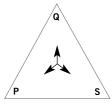
Some Momentum



All Three **Spinning in Circles** 



**Target** 



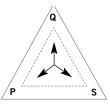
**Kmart** 



Scenario	Decision Making at Target	Decision Making at Wal-Mart
Store Location	Find middle ground between expensive locations at the center of town and cheaper locations farther out.	It is cheaper on the edge of town.
New Teapot	Hire an architect to design a teapot that looks great but is still reasonably priced.	Buy a boatload of cheap teapots. Offer to buy two boatloads for a bigger discount.
Fashion	Balance style and cost. Hire models. Get celebrities to wear Target clothes during TV appearances.	Save money by having employees model house-brand clothes in advertisements.



Original Triangle No Room for Distinction



**Expanded Triangle Room to Compete** 

## Winning Takes 51%

No Information		Perfect Information
Α	В	•