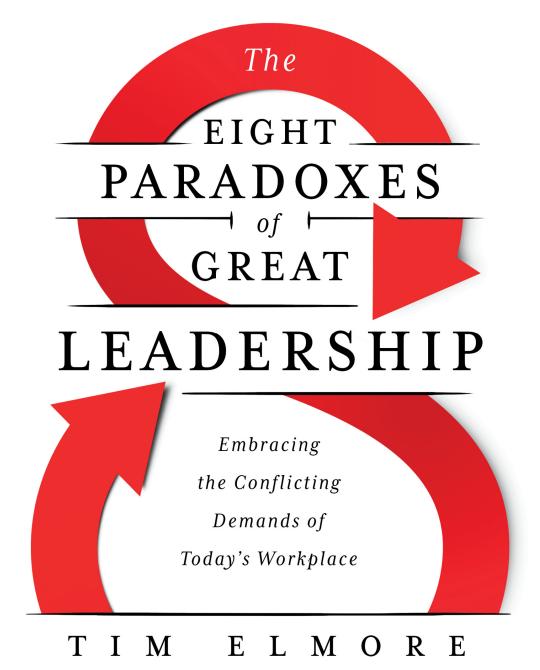
Foreword by John C. Maxwell



A PDF COMPANION TO THE AUDIOBOOK

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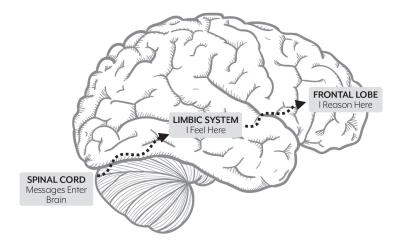
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Paradoxical Leadership in a Complex Age

THE WAY MESSAGES TRAVEL THROUGH THE BRAIN



Uncommon Leaders Balance Both Confidence and Humility

- Do you know leaders who balance these two qualities well?
- Who do you know who struggles with either of the two?
- What do you struggle with in your leadership: humility or confidence?
- Why do you think keeping a balance between the two is so challenging?

Uncommon Leaders Leverage Both Their Vision and Their Blind Spots

- Do you know leaders who balance these two qualities well?
- Who do you know who benefited from their blind spots?
- What do you struggle with in your leadership: vision or blind spots?
- Why do you think keeping a balance between the two is so challenging?

Uncommon Leaders Embrace Both Visibility and Invisibility

- Do you know leaders who balance these two qualities well? How do they do it?
- What do you struggle with in your leadership: visibility or invisibility?
- In what areas do you rely on words more than actions to motivate your team?
- How could you improve on preparing potential leaders and getting out of the way?

Uncommon Leaders Are Both Stubborn and Open-Minded

- Do you know leaders who are both strong willed and open-minded?
- What problems are you stubborn about solving? Does this keep you open-minded?
- Which do you struggle with more in your leadership: a strong will or an open mind?
- From the strategies covered, which might be helpful for you to expand upon?
- How could you improve on practicing this paradox?

paradox 5

Uncommon Leaders Are Both Deeply Personal and Inherently Collective

- Which do you naturally tend to be: a collective leader who sees and acts on the big picture, or a personal leader who sees one person at a time? Do you know why?
- What's the number one takeaway you picked up from Mother Teresa or any of the examples in this chapter?
- What do you think is the most important advantage to practicing this paradox in the aftermath of a pandemic?
- What do you struggle with most when it comes to embodying this paradox?
- How could you improve your leadership in light of this paradox?

Uncommon Leaders Are Both Teachers and Learners

- Do you know leaders who are both teachers and learners? Who are they?
- What traits do those leaders have in common?
- Which do you struggle with most: being a teacher or a learner? Why?
- From the five practices in this chapter, which could be most helpful to you?
- How could you improve on practicing this paradox?

paradox 7

Uncommon Leaders Model Both High Standards and Gracious Forgiveness

- Do you know leaders who balance these two qualities well?
- What do you struggle with as you lead: high standards or gracious forgiveness?
- Why do you suppose radical leaders are so rare? Do you consider yourself one?
- What must you do to improve practicing this paradox?

Uncommon Leaders Are Both Timely and Timeless

- Do you know leaders who balance "timely" and "timeless" well?
- Which of these two qualities do you lean toward naturally? Why is the other hard?
- What are the "plumb lines" for your leadership and organization?
- What must you do to improve practicing this paradox?